

**HEAD OFFICE**

'Aditi' S-A, Tisk Park Society, Opp. Sangam Society,  
Haral Road VADODRA - 390 022,  
Ph.: (0265) 2481167 / 2461029 (Mo) 7843423218  
Email: valuation@vcspl.co Website: www.vcspl.co

**VISHVAKARMA****Consulting Services Pvt. Ltd.**

(Formerly known as Vishvakarma Consultants )  
An ISO 9001 : 2015 Certified Company  
Chartered Engineer & Govt. Regd. Approved Valuer  
Project Management Consultants

Ref. No. 01/DTL/CE/BRD/2025-26

Date: 3<sup>rd</sup> August, 2026

To,

**Axis Capital Limited**  
Axis House, 1<sup>st</sup> Floor  
Pandurang Budhkar Marg  
Worli, Mumbai - 400025  
Maharashtra, India

**Jefferies India Private Limited**  
Level 16, Express Towers,  
Nariman Point, Mumbai - 400 021  
Maharashtra, India

**Kotak Mahindra Capital Company Limited**  
27 BKC, 1<sup>st</sup> Floor, Plot No. C-27  
"G" Block, Bandra Kurla Complex  
Bandra (East), Mumbai - 400 051  
Maharashtra, India

**Nomura Financial Advisory and Securities (India) Private Limited**  
Ceejay House, Level 11, Plot F Shriyagar Estate  
Dr. Amle Besant Road, Worli, Mumbai - 400 018  
Maharashtra, India

**SBI Capital Markets Limited**  
1501, 15<sup>th</sup> Floor, A & B Wing  
Parinee Crescenzo Building, G Block, Bandra Kurla Complex  
Bandra (East), Mumbai - 400 051  
Maharashtra, India

**360 ONE WAM Limited**  
360 ONE Centre, Kamala City,  
Senapati Bapat Marg, Lower Panel (West)  
Mumbai - 400 013  
Maharashtra, India

*(Axis Capital Limited, Jefferies India Private Limited, Kotak Mahindra Capital Company Limited, Nomura Financial Advisory and Securities (India) Private Limited, SBI Capital Markets Limited, 360 ONE WAM Limited, and any other book running lead managers appointed by the Company are collectively referred to as the "Book Running Lead Managers" or the "BRLMs")*

and

**The Board of Directors**  
**Dhoot Transmission Limited**  
Gut No 312, Nanekarwadi, Chakan Tq Khed

**Virendra F. Panchal**

(B.E. Civil, MIE, FIV)

Chartered Engg. &amp; Govt. Valuer

Grade &amp; NO. M/113188/5

**BRANCHES**

AHMEDABAD - BHARUCH - BHOPAL - GODHRA - INDORE - JUNAGADH - MUMBAI - NADIAD - RAIPUR - SURAT - TAMBHAR - VAPI

Dist. Pune, Chakan – 410 501  
Maharashtra, India

Re: Proposed initial public offering of equity shares (the "Equity Shares") of Dhoot Transmission Limited ("the Company" and such offering, the "Offer")

We, the undersigned, Vishvakarma Consulting Services Private Limited, confirm that we are duly registered as Chartered Engineer with the Institution of Engineers (India) (Membership No. M 113188/5 & The Institution of Engineers, India) and a copy of the membership certificate is attached herewith as Schedule I). Further, we confirm that the aforesaid registration is valid as on date hereof, and as such, we are duly qualified to issue this certificate.

Pursuant to the engagement letter dated 28<sup>th</sup> day of October 2025, we have been engaged by the Company to carry out an independent verification for certifying certain information identified in Annexure A and Annexure C hereto, to be included in the updated red herring prospectus - II (the "UDRHP-II") to be filed by the Company with SEBI, the red herring prospectus (the "RHP") and the prospectus (the "Prospectus") to be filed by the Company with the Registrar of Companies, Maharashtra at Pune ("Registrar of Companies"), SEBI and the Stock Exchanges and any other documents or materials to be issued in relation to the Offer (collectively with the UDRHP - II, RHP and Prospectus, the "Offer Documents").

As of the date of this certificate, the Company and its Subsidiaries operate the following manufacturing facilities ("Manufacturing Facilities"), as given below:

| Manufacturing Facilities |                                                          |                                                                                                                          |                                                                                                         |
|--------------------------|----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Sr No                    | Manufacturing facility/ Plant                            | Address                                                                                                                  | Company / Subsidiary                                                                                    |
| 1                        | Palthan Plant 1, Aurangabad, Maharashtra                 | Biddin Bus Stop, Got No.968, Palthan, Aurangabad - 431105, Maharashtra                                                   | Subsidiary - Dhoot Electrical Solutions Private Limited (formerly Dhoot Wiring Systems Private Limited) |
| 2                        | AURIC City unit, Aurangabad, Maharashtra                 | Plot No. 1B, Sector No. 13, AURIC City, MIDC, Shendra, Aurangabad, Maharashtra, India, 431 154                           | Dhoot Transmission Limited                                                                              |
| 3                        | Pithampur unit, Pithampur, Dhar - 454775, Madhya Pradesh | Plot No. 4, Sector No. 5, Industrial Area Pithampur, District Dhar, Madhya Pradesh, India.                               | Dhoot Transmission Limited                                                                              |
| 4                        | Shendra Plant 1, Aurangabad – 431005, Maharashtra        | Five Star MIDC Shendra, A-1/4, Jalana Road, MIDC Shendra, Five Star MIDC Shendra, Aurangabad, Maharashtra India, 431 005 | Dhoot Transmission Limited                                                                              |
| 5                        | Hosur Plant 1, Krishnagiri, Tamil Nadu - 635110          | S.F. No.738/581, Belagondapalli Post, Old Anekal Road, Poonapalli Village, Hosur, Krishnagiri, Tamil Nadu - 635110       | Subsidiary – Dhoot Electrical Solutions Private Limited (formerly Dhoot Wiring Systems Private Limited) |

|    |                                                                          |                                                                                                                                                      |                                                       |
|----|--------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| 6. | Palthan Plant 7, Aurangabad - 431105, Maharashtra*                       | Gat No 67,8,9, Village Farola, Palthan Road, Tal. Palthan, Aurangabad, Maharashtra, 431 105                                                          | Dhoot Transmission Limited                            |
| 7  | Hosur Plant 2, Krishnagiri - 635126, Tamil Nadu                          | Survey No.: 1, Door No./Plot No.: 1, SIPCOT Industrial Park, SIPCOT 1, Mookondapalli, Hosur Taluk, Krishnagiri District, Tamil Nadu, India - 635 109 | Dhoot Transmission Limited                            |
| 8  | Palthan Plant 3, Aurangabad - 431105, Maharashtra                        | Gut No. 102, Unit III, Palthan Road, Opp. HF Petrol Pump, Farola, Aurangabad, Maharashtra, India, 431105                                             | Dhoot Transmission Limited                            |
| 9  | Savardari unit, Gut No.75 & 90/1, Savardari, Pune - 410501, Maharashtra  | Gut No. 75, 90/1, 90/2, 90/3, 90/4, MIDC Chakan, Savardari, Khed, Pune, Maharashtra, India, 410 501                                                  | Dhoot Transmission Limited                            |
| 10 | Shendra Plant 2, Aurangabad - 431154, Maharashtra                        | Al 18-19, SEZ Shendra, Behind SEZ Admin Office, Shendra Five Star MIDC, Aurangabad, Maharashtra, India, 431 154                                      | Subsidiary - Dhoot Electrical Systems Private Limited |
| 11 | Jhajjar Unit, Haryana                                                    | Plot No. IM P-01,02,03,06,07,08 nn Street No.3 and 5 at Met City Sector-2B, Vill. Sheojipura, Distt. Jhajjar, Haryana, India                         | Dhoot Transmission Limited                            |
| 12 | Manesar Unit, Manesar, Gurgaon - 122051, Haryana                         | Plot No. S, Sec-8, IMT Manesar, Gurugram, Haryana, India                                                                                             | Dhoot Transmission Limited                            |
| 13 | Palthan Plant 4, Aurangabad - 431105, Maharashtra                        | Gut No. 100, Palthan Road, Opp. HP Petrol Pump, Farola, Aurangabad, Maharashtra, India, 431 105                                                      | Dhoot Transmission Limited                            |
| 14 | Nanekarwadi unit, Nanekarwadi, Chakan, Tal: Chakan - 410501, Maharashtra | Gut No. 312, Nanekarwadi, Chakan, Savardari, Khed, Pune, Maharashtra, India, 410 501                                                                 | Dhoot Transmission Limited                            |
| 15 | Kanchipuram Unit, Sriperumbudur Taluka, Kanchipuram, Tamil Nadu          | F.No. G-104/1, SIPCOT Industrial Park, Vallam Vadagal Village, Sriperumbudur, Taluk, Kancheepuram District, Tamil Nadu                               | Dhoot Transmission Limited                            |
| 16 | Hosur Plant 3, Krishnagiri - 635110, Tamil Nadu                          | S F.No.737A/1,738/2.739A/2, Poonapalli Village, Hosur Taluk, Krishnagiri District, Tamil Nadu, India - 635 110                                       | Dhoot Transmission Limited                            |
| 17 | Palthan Plant 5 Taluka, Aurangabad - 431105, Maharashtra                 | Gut No. 100, Palthan Road, Opp. HP Petrol Pump, Farola, Aurangabad, Maharashtra, India, 431 105                                                      | Subsidiary - Dhoot Automotive Systems Private Limited |
| 18 | Palthan Plant 6 Taluka, Aurangabad - 431107, Maharashtra                 | Gut No. 101 Part and Gut No. 9 Part, 15 KM Stone, Farola, Palthan Road, Opp. HP Petrol Pump, Farola, Aurangabad, Maharashtra, India, 431 107         | Subsidiary - Dhoot Automotive Systems Private Limited |

|    |                                                                          |                                                                                                                                         |                                                       |
|----|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| 19 | Hosur Plant 4, Krishnagiri – 635110, Tamil Nadu                          | Plot No: 106A, S.F.No: 298/2, 299/1, Sipcot Industrial Park, Phase-1, Zuzuvadi Village, Hosur Taluk, Krishnagiri District               | Dhoot Transmission Limited                            |
| 20 | Hosur Plant 6 - Avigna Industrial Park, Nagondalli, Krishnagiri, Hosur** | Building No. B1B1 in the Phase - 1, Avigna Industrial Park, Nagondapalli Village, Hosur Taluk, Krishnagiri District, Tamil Nadu, India. | Subsidiary - Dhoot Automotive Systems Private Limited |
| 21 | PHT UK Boston, Lincolnshire, UK, PE20 1PF                                | Avalon Road, Kilton, Bosten, Lincolnshire, UK, FE20 1FF                                                                                 | Subsidiary - Parkinson Harness Technology Limited     |
| 22 | TFC Cable Assemblies Námestovo, Slovakia                                 | Hámestovo 1300, 029 01 Námestovo, Slovakia                                                                                              | Subsidiary - TFC Cable Assemblies Ltd                 |
| 23 | DT Thailand Chonburi Thailand                                            | DT Wiring systems (Thailand) C/O. WHA Chonburi 1 z.67 41/6, Moo 8 howin Sriracha - 20230 Chnnburi Thailand                              | Subsidiary - DT Wiring Systems (Thailand) Co. Limited |

\* In March 2026, manufacturing facilities in Parithan Plant 2 situated at Gut No. 124, Chitegaon, Parithan Road, Tal. Parithan, Parithan, Aurangabad, Maharashtra were merged with the new production facility of the Company at Parithan Plant 7 situated at Gut No 6,7,8,9, Village Farola, Parithan Road, Tal. Parithan, Aurangabad, Maharashtra, 431 105. Subsequently, commercial production at Parithan Plant 7 started from April 2026.

\*\* Post March 31, 2026, manufacturing facility at Hosur Plant 6/ DASPL Unit III situated at Hosur, Tamil Nadu, has been operationalised.

The information identified in Annexure A covers, amongst other things, the aggregate installed capacity, the volume of products produced by the Company and capacity utilization for the Manufacturing Facilities as at the financial years ended March 31, 2026, March 31, 2025, and 2024.

Based on our independent review, examination and verification of the Manufacturing Facilities, physical inspection of the machinery and equipment, and review of the relevant records (including records for production)/ documents examined/ verified as per Annexure B and other necessary procedures carried out by us, Annexure C includes certain details in relation to the supply of power, water and treatment of sewage at the Manufacturing Facilities, products, parts and components manufactured, its usage, processes used in the manufacturing of such products, and other infrastructural facilities. Further, Annexure D covers the existing layout of the Manufacturing Facilities as of March 31, 2026.

We hereby certify that the information identified in Annexure A to Annexure D hereto, duly initialed by us, are true, complete, accurate and not misrepresenting as on the date hereof.

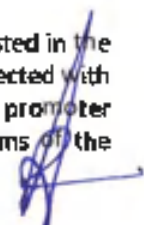
Further, we hereby consent to the contents of this certificate (including the annexures hereto) or any extracts thereof being used in the Offer Documents, and references) thereto being included in the Offer Documents.

We hereby consent to be named as an expert under Section 2(38) and other applicable provisions of the Companies Act, 2013, as amended ("Companies Act"), to the extent and in my capacity as a chartered engineer and in respect of this certificate and the details derived from this certificate and to be included in Offer Documents.

We represent that my execution, delivery and performance of this certificate have been duly authorized by all necessary actions (corporate or otherwise).

We confirm that we are independent, and that we are not, and have not been engaged in or interested in the formation or promotion or in the management of the Company. Further, we are not in any way connected with or related to the Company, its directors, key managerial personnel, senior management, promoters, or promoter group or group companies and that no such party is a 'related party' in relation with me in terms of the

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**Virendra F. Panchal**  
 (B.E. Civil, MIE, FIV)  
 Chartered Engg. & Govt. Valuer  
 Grade & NO. M/113188/5



Companies Act or the applicable accounting standards under applicable law, and that no circumstances subsist that would materially impact our confirmations and findings as expressed in this certificate.

The following details in respect of me may be disclosed in the Offer Documents:

|                                    |                                                                                    |
|------------------------------------|------------------------------------------------------------------------------------|
| Name                               | Vishvakarma Consulting Services Private Limited                                    |
| Address                            | "Aditi" 5-A, Tilak Park Society, Opp. Sangam Society, Harni Road, Vadodara -390022 |
| Telephone number                   | 0265-2461029, 2481167                                                              |
| Pax number                         | ---                                                                                |
| E-mail                             | support@vcspl.co                                                                   |
| Website                            | <a href="http://www.vcspl.co">www.vcspl.co</a>                                     |
| Contact person                     | Mr. Bhargav Koli (7043338341), Mr. Ropak Chunawala (6357443622)                    |
| Chartered engineer certificate no. | M 113188/5 (The Institution of Engineers, INDIA)                                   |

We hereby confirm that the information in this certificate is true, fair, correct, accurate and there is no untrue statement or omission which would render the contents of this certificate misleading in its form or context and will enable investors to make a well-informed decision.

This certificate does not impose any obligation on the Company to include in any Offer Documents all or any part of the information with respect to which consent for disclosure is being granted pursuant to this certificate. Additionally, we confirm that the Book Running Lead Managers, the legal counsels and other advisors or intermediaries appointed in relation to the Offer may rely on the contents of this certificate (including the annexures hereto) for the purposes of the Offer and for inclusion (in part or full) in the Offer Documents.

Further, we undertake to immediately inform the Company, Book Running Lead Managers, legal counsels and other advisors or intermediaries appointed in relation to the Offer, in writing of any changes or variations in respect of the matters covered in this certificate (including the annexures hereto) until the date when the Equity Shares allotted pursuant to the Offer commence trading on the Stock Exchanges. In the absence of any such written communication from us, the above information contained in the Offer Documents and certified herein should be taken as true, complete, accurate and updated until the date when the Equity Shares allotted pursuant to the Offer commence trading on the Stock Exchanges.

We hereby authorize you to deliver this certificate to SEBI, the Stock Exchanges, the Registrar of Companies or any other statutory/ governmental/ regulatory authority and/or judicial authorities and/or for any other litigation purposes as may be required and for the purpose of any defense that the Book Running Lead Managers may wish to advance in any claim or proceeding in connection with the contents of the Offer Documents.

We also consent to the inclusion of this letter as a part of "Material Contracts and Documents for Inspection" in connection with this Offer, which will be available to the public for inspection from date of the filing of the RHP until the Bid/ Offer Closing Date (including on the website of the Company).

We further consent to this certificate being uploaded on the online document repository platform of the stock exchanges/ SEBI as required pursuant to the SEBI circular dated December 5, 2024 (reference no.

SEBI/HO/CFD/CFD-TPD-1/P/CIR/2024/170), and the subsequent requirements of the Stock Exchanges/ SEBI, as applicable.

We agree to keep the information regarding the proposed Offer and the contents of this certificate granted by me strictly confidential.

All capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents.

Yours faithfully,



**Name:** Vishvakarma Consulting Services Private Limited, through its CMD Mr. Virendra F Panchal  
**Chartered Engineer Registration Number:** M 113188/5 (The Institution of Engineers, INDIA)  
**Place:** Vadodara, Gujarat, India

**Co:**

**Cyril Amarchand Mangaldas**  
5th Floor, Peninsula Chambers  
Peninsula Corporate Park  
Ganpatrao Kadam Marg  
Mumbai - 400 013  
Maharashtra, India

**Khaitan & Co**  
10th, 13th & 14th Floors, Tower 1C  
One World Centre  
841, Senapati Bapat Marg  
Mumbai - 400 013  
Maharashtra, India

**Latham & Watkins LLP**  
9 Raffles Place  
#42 - 02 Republic Plaza  
Singapore 048619

  
**Virendra F. Panchal**  
(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. M/113188/5

# The Institution of Engineers (India)

N 113188/5



By virtue of Professional training, experience and Corporate Membership of this Institution

V F PANCHAL

Is hereby authorised to use the style and title of

**Chartered Engineer [India]**

Dated this Twentyfirst day of March 19 97

A handwritten signature in black ink, appearing to read 'Virendra F. Panchal', is written over a horizontal line.

Secretary and Director General

# ANNEXURE A

## Production Capacity and Utilisation

The average capacity utilization<sup>(3)</sup> for FY 26<sup>th</sup>, FY25, and FY24 is 74.26%, 64.22%, and 65.23% respectively. The following table sets forth the installed capacity, actual production, and utilization for manufacturing facilities of the Company, for the periods indicated:

| Manufacturing facility/<br>plant                      | Product        | As of March 31, 2026                       |                             |                                                        | As of March 31, 2025                  |                             |                                         | As of March 31, 2024                  |                             |                                         |
|-------------------------------------------------------|----------------|--------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------------------------|-----------------------------|-----------------------------------------|---------------------------------------|-----------------------------|-----------------------------------------|
|                                                       |                | Installed Capacity <sup>(1)</sup>          | Total output <sup>(2)</sup> | Capacity utilization <sup>(3)</sup> (%) <sup>(6)</sup> | Installed Capacity <sup>(4)</sup>     | Total output <sup>(5)</sup> | Capacity utilization <sup>(6)</sup> (%) | Installed Capacity <sup>(4)</sup>     | Total output <sup>(5)</sup> | Capacity utilization <sup>(6)</sup> (%) |
| Paithan Plant 1, Aurangabad, Maharashtra              | Wiring Harness | 7,22,057                                   | 6,41,390                    | 88.67%                                                 | 7,22,057                              | 5,10,254                    | 70.67%                                  | 6,41,829                              | 5,73,765                    | 89.40%                                  |
| AURIC City Unit, Aurangabad, Maharashtra              | Wiring Harness | 7,23,214                                   | 6,42,021                    | 88.77%                                                 | Plant not commissioned <sup>(1)</sup> |                             |                                         |                                       |                             |                                         |
| Shendra Plant 3, Aurangabad - 431021, Maharashtra     | Wiring Harness | Merged with AURIC City unit <sup>(2)</sup> |                             |                                                        | 64,286                                | 58,929                      | 91.67%                                  | 64,286                                | 58,929                      | 91.67%                                  |
| Shendra Plant 4, Aurangabad - 431021, Maharashtra     | Wiring Harness | Merged with AURIC City unit <sup>(2)</sup> |                             |                                                        | 32,143                                | 30,536                      | 95.00%                                  | 40,179                                | 35,625                      | 88.67%                                  |
| Pithampur unit, Dhar - 454775, Madhya Pradesh         | Wiring Harness | 7,41,000                                   | 6,67,123                    | 90.03%                                                 | 5,52,771                              | 6,29,085                    | 94.09%                                  | 6,01,714                              | 5,31,066                    | 88.26%                                  |
| Shendra Plant 1, Aurangabad - 431154, Maharashtra     | Wiring Harness | 15,04,286                                  | 10,01,224                   | 66.56%                                                 | 15,42,857                             | 8,79,812                    | 57.02%                                  | 13,50,000                             | 8,34,819                    | 61.84%                                  |
| Hosur Plant 1, Krishnagiri, Tamil Nadu - 635110       | Wiring Harness | 4,52,571                                   | 4,21,985                    | 93.24%                                                 | 1,05,000                              | 98,571                      | 93.88%                                  | Plant not commissioned <sup>(1)</sup> |                             |                                         |
| Paithan Plant 2, Aurangabad, Maharashtra <sup>#</sup> | Wiring Harness | 7,08,686                                   | 5,87,850                    | 82.95%                                                 | 7,08,686                              | 5,52,771                    | 78.00%                                  | 9,76,114                              | 7,91,029                    | 81.04%                                  |



|                                                                             |                |           |           |        |           |           |        |                                       |           |        |
|-----------------------------------------------------------------------------|----------------|-----------|-----------|--------|-----------|-----------|--------|---------------------------------------|-----------|--------|
| Paithan Plant 2,<br>Aurangabad,<br>Maharashtra <sup>(a)</sup>               | Wiring Harness | 7,08,686  | 5,87,850  | 82.95% | 7,08,686  | 5,52,771  | 78.00% | 9,76,114                              | 7,91,029  | 81.04% |
| Hosur Plant 2, Krishnagiri -<br>635126, Tamil Nadu                          | Wiring Harness | 27,000    | 24,409    | 90.40% | 25,714    | 17,143    | 66.67% | 25,714                                | 15,000    | 58.33% |
| Paithan Plant 3,<br>Aurangabad - 431105,<br>Maharashtra                     | Wiring Harness | 15,44,400 | 13,48,571 | 87.32% | 15,44,400 | 11,72,347 | 75.91% | 14,04,000                             | 11,00,312 | 78.37% |
| Savardar unit, Gut No.75<br>& 90/1, Savardar, Pune -<br>410501, Maharashtra | Wiring Harness | 8,12,983  | 7,04,311  | 86.63% | 7,64,196  | 6,27,247  | 82.08% | 7,64,196                              | 5,90,040  | 77.21% |
| Shendra Plant 2,<br>Aurangabad - 431021,<br>Maharashtra                     | Wiring Harness | 3,21,429  | 2,52,066  | 75.49% | 3,21,429  | 2,59,675  | 80.79% | 3,21,429                              | 2,34,828  | 73.06% |
| Jhajjar unit, Haryana                                                       | Wiring Harness | 9,85,714  | 9,64,652  | 97.86% | 4,03,929  | 98,391    | 24.36% | Plant not commissioned <sup>(b)</sup> |           |        |
| Manesar Unit, Gurgaon -<br>122051, Haryana                                  | Wiring Harness | 10,02,857 | 9,03,196  | 90.06% | 10,02,857 | 9,53,058  | 92.87% | 10,02,857                             | 9,53,058  | 95.03% |
| Paithan Plant 4,<br>Aurangabad - 431105,<br>Maharashtra                     | Wiring Harness | 2,05,953  | 1,86,140  | 90.38% | 1,98,211  | 1,65,992  | 83.75% | 2,76,960                              | 1,84,520  | 66.62% |
| Nanekarwadi unit, Chakan,<br>Tal: Chakan - 410501,<br>Maharashtra           | Wiring Harness | 5,61,600  | 4,59,288  | 81.78% | 2,76,960  | 2,50,214  | 91.65% | 4,68,000                              | 4,27,867  | 91.42% |
| Kanchipuram Unit,<br>Sriperumbudur Taluka,<br>Kanchipuram, Tamil Nadu       | Wiring Harness | 13,37,286 | 11,93,724 | 89.26% | 13,01,143 | 9,33,461  | 71.74% | 11,92,714                             | 8,12,354  | 68.11% |
| Hosur Plant 2, Krishnagiri -<br>635110, Tamil Nadu                          | Wiring Harness | 14,04,000 | 17,87,575 | 94.04% | 14,59,286 | 13,47,857 | 92.87% | 11,57,143                             | 10,65,000 | 92.04% |
|                                                                             | Wiring Harness | 2,64,000  | 2,46,843  | 93.50% |           |           |        | Plant not commissioned <sup>(b)</sup> |           |        |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (6) Capacity utilisation is calculated based on combined capacity of the wiring harnesses and other products as against actual production measured on similar basis. For wiring harness, the calculated utilisation levels are based on a generalized circuit count of standard wiring harness unit and is used as a standard reference for utilisation. For other products, the data reflects the aggregated capacity/output of the individual products in that category. |
| (7) Average capacity utilisation across plants producing the product.                                                                                                                                                                                                                                                                                                                                                                                                      |
| (8) In March 2026, manufacturing facilities in Palthan Plant 2 situated at Gut No. 124, Chitegaon, Palthan Road, Tq. Palthan, Palthan, Aurangabad, Maharashtra were merged with the new production facility of the Company at Palthan Plant 7 situated at Gat No 6,7,8,9, Village Farola, Palthan Road, Tal. Palthan, Aurangabad, Maharashtra, 431 105. Subsequently, commercial production at Palthan Plant 7 started in April 2026                                       |
| (9) Post March 31, 2026, manufacturing facility at Hosur Plant 6/DASPL Unit III situated in Hosur, Tamil Nadu, has been operationalized.                                                                                                                                                                                                                                                                                                                                   |

Set out below is a list of the manufacturing locations for the Company's wiring harnesses and their installed capacity as of March 31, 2026:

| No. | Location                    | Owned/lease | Plot area (sq. metres) | Installed capacity/units (Standard Units) |
|-----|-----------------------------|-------------|------------------------|-------------------------------------------|
| 1   | Palthan Plant 1, Aurangabad | Leased      | 28,400.00              | 7,22,057                                  |
| 2   | AURIC City unit, Aurangabad | Leased      | 40,777.02              | 7,23,214                                  |
| 3   | Pithampur Unit, Dhar        | Leased      | 21,728.08              | 7,41,000                                  |
| 4   | Shendra Plant 1, Aurangabad | Leased      | 24,182.00              | 15,04,286                                 |

|    |                                |        |           |           |
|----|--------------------------------|--------|-----------|-----------|
| 5  | Hosur Plant 1, Krishnagiri     | Leased | 2,397.00  | 4,52,571  |
| 6  | Paithan Plant 2, Aurangabad*   | Leased | 3,419.38  | 7,08,686  |
| 7  | Hosur Plant 2, Krishnagiri     | Leased | 6,200.00  | 27,000    |
| 8  | Paithan Plant 3, Aurangabad    | Owned  | 43,517.00 | 15,44,400 |
| 9  | Savandani Unit, Pune           | Leased | 14,268.00 | 8,12,983  |
| 10 | Shendra Plant 2, Aurangabad    | Leased | 32,000.00 | 3,33,929  |
| 11 | Jhajjar Unit, Haryana          | Owned  | 24,280.98 | 9,85,714  |
| 12 | Manesar Unit, Gurgaon          | Leased | 13,935.45 | 10,02,857 |
| 13 | Paithan Plant 4, Aurangabad    | Owned  | 28,400.00 | 2,05,963  |
| 14 | Nanekarvadi unit, Chakan, Pune | Owned  | 14,864.35 | 5,61,600  |
| 15 | Kanchipuram Unit, Tamil Nadu   | Leased | 16,187.40 | 13,37,286 |



|    |                                           |        |           |           |
|----|-------------------------------------------|--------|-----------|-----------|
| 16 | Hosur Plant 3, Krishnagiri                | Owned  | 22,460.07 | 19,00,800 |
| 17 | Hosur Plant 4, Krishnagiri                | Leased | 3,115.00  | 2,64,000  |
| 18 | PMT UK Boston, Lincolnshire, UK           | Leased | 5,481.27  | 5,571     |
| 19 | TFC Cable Assemblies, Námestovo, Slovakia | Leased | 5,234.94  | 53,571    |
| 20 | DT Thailand, Chonburi Thailand            | Leased | 2,548.99  | 2,00,000  |

**Notes:**

(1) The calculated capacities are based on a generalized circuit count of standard wiring harness, which is used as a standard reference for estimation.

(2) For each product class, the data reflects the aggregated output/capacity of the individual products in that category.

\* In March 2026, manufacturing facilities in Palthan Plant 2 situated at Gut No. 124, Chitegaon, Palthan Road, Tq. Palthan, Palthan, Aurangabad, Maharashtra were merged with the new production facility of the Company at Palthan Plant 7 situated at Gut No 6, 7, 8, 9, Village Farok, Palthan Road, Tal. Palthan, Aurangabad, Maharashtra, 431 105. Subsequently, commercial production at Palthan Plant 7 started from April 2026.

A Post March 31, 2026, manufacturing facility at Hosur Plant 6/ DASPL Unit III situated in Hosur, Tamil Nadu, has been operationalized.

Set out below is a list of the manufacturing locations for the battery packs and their total installed capacity as of March 31, 2026:

| Location            | Commissioning Date | Plot Area (sq. metres) | Installed capacity (Standard Units) (1)(2) | Capacity utilization (%) |
|---------------------|--------------------|------------------------|--------------------------------------------|--------------------------|
| Palthan, Aurangabad | August 1, 2024     | 5,800 <sup>(3)</sup>   | 390,000                                    | 74.85%                   |

**Note:**

(3) Common facility for battery packs and sensors and electronic controllers.



(2) The calculated capacities are based on a generalized circuit count of standard battery packs, which is used as a standard reference for estimation.

Set out below is a list of the manufacturing locations for the Company's sensors and electronic controllers and their installed capacity as of March 31, 2026.

| Location            | Commissioning Date | Plot Area (sq. metres) | Installed capacity (Standard Units) (2) (3) | Capacity utilization (%) |
|---------------------|--------------------|------------------------|---------------------------------------------|--------------------------|
| Paithan, Aurangabad | July 1, 2023       | 5,800 <sup>(1)</sup>   | Sensors – 8,698,608                         | Sensors – 83.44%         |
|                     |                    | 40,000 <sup>(1)</sup>  | Controllers – 11,756,544                    | Controllers – 82.59%     |

Note:

(1) Common facility for battery packs and sensors and electronic controllers.

(2) The calculated capacities are based on a generalized circuit count of standard sensors and electronic controllers, which is used as a standard reference for estimation.

Set out below is a list of the manufacturing locations for the Company's automotive switches and their total installed capacity as of March 31, 2026.

| Location            | Commissioning Date | Plot Area (sq. metres) | Installed capacity (Standard Units) (1) (2) | Capacity utilization (%) |
|---------------------|--------------------|------------------------|---------------------------------------------|--------------------------|
| Paithan, Aurangabad | December 1, 2019   | 1,800                  | 5,475,000                                   | 23.98%                   |

Note:

(1) The calculated capacities are based on a generalized circuit count of standard automotive switches, which is used as a standard reference for estimation.

#### Description of the Manufacturing Facilities of the Company and its Subsidiaries

The table below provides brief details of the manufacturing facilities of the Company and its Subsidiaries in terms of their location, commissioning date, plot area (in hectares), proximities and product lines, as of March 31, 2026:

| Location                                 | Manufacturing Process                                                                              | Commissioning Date | Plot area (Sq. mt) | Proximities            | Annual installed capacity | Product lines  |
|------------------------------------------|----------------------------------------------------------------------------------------------------|--------------------|--------------------|------------------------|---------------------------|----------------|
| Paithan Plant 1, Aurangabad, Maharashtra | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | July 1, 2023       | 28,400.00          | Paithan, Aurangabad    | Refer Annexure A          | Wiring Harness |
| AURIC City unit, Aurangabad, Maharashtra | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | August 1, 2025     | 40,777.02          | AURIC City, Aurangabad | Refer Annexure A          | Wiring Harness |

|                                               |                                                                                                    |                   |           |                          |                  |                |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------|-----------|--------------------------|------------------|----------------|
| Shendra Plant 3 (Merged with AURIC City unit) | NA                                                                                                 | March 1, 2023     | 3,700.00  | Shendra, Aurangabad      | Refer Annexure A | Wiring Harness |
| Shendra Plant 3 (Merged with AURIC City unit) | NA                                                                                                 | April 1, 2021     | 2,300.00  | Shendra MIDC, Aurangabad | Refer Annexure A | Wiring Harness |
| Pithampur unit, Dhar, Madhya Pradesh          | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | July 1, 2016      | 21,728.08 | Pithampur, Dhar          | Refer Annexure A | Wiring Harness |
| Shendra Plant 1, Aurangabad                   | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | March 1, 2012     | 24,182.00 | Shendra, Aurangabad      | Refer Annexure A | Wiring Harness |
| Hosur Plant 1, Krishnagiri                    | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | January 1, 2025   | 2,397.00  | Hosur, Krishnagiri       | Refer Annexure A | Wiring Harness |
| Palthan Plant 2, Aurangabad*                  | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | September 1, 2021 | 3,419.38  | Palthan, Aurangabad      | Refer Annexure A | Wiring Harness |
| Hosur Plant 2, Krishnagiri, Tamil Nadu        | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | December 1, 2025  | 6,200.00  | Hosur, Krishnagiri       | Refer Annexure A | Wiring Harness |
| Palthan Plant 3, Aurangabad, Maharashtra      | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | November 1, 2024  | 49,517.00 | Farola, Aurangabad       | Refer Annexure A | Wiring Harness |
| Savardar unit, Pune                           | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | August 1, 2018    | 14,268.00 | Pune                     | Refer Annexure A | Wiring Harness |
| Shendra Plant 2, Aurangabad, Maharashtra      | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | January 28, 2020  | 32,000.00 | Shendra MIDC, Aurangabad | Refer Annexure A | Wiring Harness |
| Jhajjar unit, Haryana                         | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | November 1, 2024  | 24,280.98 | Jhajjar, Haryana         | Refer Annexure A | Wiring Harness |
| Manesar Unit, Gurgaon, Haryana                | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | September 1, 2025 | 13,935.45 | IMT Manesar, Gurgaon     | Refer Annexure A | Wiring Harness |
| Palthan Plant 4, Aurangabad, Maharashtra      | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | July 1, 1999      | 28,400.00 | Palthan, Aurangabad      | Refer Annexure A | Wiring Harness |
| Nanekarvadi, Chakan, Pune                     | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | April 1, 2021     | 14,864.36 | Chakan, Pune             | Refer Annexure A | Wiring Harness |
| Kanchipuram Unit, Tamil Nadu                  | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | March 1, 2012     | 16,187.40 | Kanchipuram, Tamil Nadu  | Refer Annexure A | Wiring Harness |
| Hosur Plant 3, Krishnagiri, Tamil Nadu        | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing. | September 1, 2019 | 22,460.07 | Hosur, Krishnagiri       | Refer Annexure A | Wiring Harness |

|                                                          |                                                                                                                                                                                                                                           |                                     |                       |                                            |                                      |                                    |
|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------------|--------------------------------------------|--------------------------------------|------------------------------------|
| Paithan Plant 5 Taluka, Aurangabad - 431105, Maharashtra | Automotive Switches - Child part assembly, sub-assembly, final assembly, testing and packing.<br>EV Chargers - Child part assembly, sub-assembly, final assembly, testing and packing.                                                    | December 1, 2019<br>January 1, 2022 | 1,800.00<br>1,000.00  | Paithan, Aurangabad<br>Paithan, Aurangabad | Refer Annexure A<br>Refer Annexure A | Automotive Switches<br>EV Cord Set |
| Paithan Plant 6 Taluka, Aurangabad - 431105, Maharashtra | Sensors - wire cutting, connector assembly, welding and molding, pre-testing & final-testing, inspection and packing.<br>Controllers - SMT process, Manual insertion process, Housing assembly, pre-testing, epoxy potting, final testing | July 1, 2023<br>July 1, 2023        | 5,800.00<br>40,000.00 | Paithan, Aurangabad<br>Paithan, Aurangabad | Refer Annexure A<br>Refer Annexure A | Sensors<br>Controllers             |
| Hosur Plant 4, Krishnagiri, Tamil Nadu                   | Battery pack - Cell sorting, resistance welding, assembly, leak testing, and of line testing, inspection and packing.<br>Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing.               | August 1, 2024<br>October 1, 2025   | 5,800.00<br>3,115.00  | Paithan, Aurangabad<br>Hosur, Krishnagiri  | Refer Annexure A<br>Refer Annexure A | Battery Packs<br>Wiring Harness    |
| PHT UK Boston, Lincolnshire, UK                          | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing.                                                                                                                                        | January 1, 2025                     | 5,481.27              | Boston, Lincolnshire, UK                   | Refer Annexure A                     | Wiring Harness                     |
| TFC Cable Assemblies, Námestovo, Slovakia                | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing.                                                                                                                                        | January 1, 2008                     | 5,254.94              | Námestovo, Slovakia                        | Refer Annexure A                     | Wiring harness                     |
| DT Thailand, Chonburi Thailand                           | Cutting, Stripping and crimping, part fitting, ultra sonic welding, assembly, testing and packing.                                                                                                                                        | February 12, 2019                   | 2,548.99              | Chonburi Thailand                          | Refer Annexure A                     | Wiring harness                     |

\* In March 2026, manufacturing facilities in Paithan Plant 2 situated at Gut No. 124, Chitegaon, Paithan Road, Tal. Paithan, Paithan, Aurangabad, Maharashtra were merged with the new production facility of the Company at Paithan Plant 7 situated at Gut No 6, 7 & 9, Village Farola, Paithan Road, Tal. Paithan, Aurangabad, Maharashtra, 431 105. Subsequently, commercial production at Paithan Plant 7 started from April 2026.

^ Post March 31, 2026, manufacturing facility at Hosur Plant 6/ DASPL Unit III situated in Hosur, Tamil Nadu, has been operationalized.

The table below provides the annual installed production capacity of the Company across certain products, as of the fiscal ended March 31, 2026:

| Core Products                      | Installed capacity<br>(Number of units) | Capacity Utilization (%) |
|------------------------------------|-----------------------------------------|--------------------------|
| Wiring harnesses                   | 14,087,489*                             | 81.32%^                  |
| Battery packs                      | 390,000*                                | 74.85%                   |
| Sensors and electronic controllers | 20,455,152*                             | 83.01%                   |
| Automotive switches                | 5,475,000                               | 23.98%                   |

\*Capacity is based on the circuit count of a standard wiring harness used in producing a 2W vehicle by OEMs.

^Average of capacity utilization across plants producing the product.

@ Common facility for battery packs and sensors and electronic controllers

#### **ANNEXURE B**

##### **Details of procedures undertaken, and documents / record examined / studied**

- 1) We have carried out a physical verification of the machinery and equipment to ensure that they are in accordance with the manufacturer's specifications at the location of the facilities.
- 2) We have taken photographs of the machinery and equipment to document the inspection and reviewed relevant records and examined manufacturer's specifications and drawings and maintenance and operational manuals, safety documents, warranty and guarantee documents.
- 3) We have reviewed the relevant records and submissions made to government authorities to ensure that they are in compliance with the applicable regulation and ensured that they are accurate and up to date.
- 4) We have also reviewed the internal production records to ensure that they are accurate and up-to-date and in accordance with the manufacturer's specifications.
- 5) We further confirm the below process charts:

Flow chart on Map showing the facilities of the Company at various locations, RFQ to order fulfilment flow chart, manufacturing process of Wiring harness.





**ANNEXURE C**

| Manufacturing facility/ Plant | Power Supply                      |                                  |                                                |                                                                     |                            | Water                                              |                                 |
|-------------------------------|-----------------------------------|----------------------------------|------------------------------------------------|---------------------------------------------------------------------|----------------------------|----------------------------------------------------|---------------------------------|
|                               | Sanctioned load (Kilovolt Ampere) | Connected load (Kilovolt Ampere) | Transformer ratings capacity (Kilovolt Ampere) | Backup power capacity Diesel Generator set rating (Kilovolt Ampere) | Solar capacity (Kilo Watt) | Water treatment                                    |                                 |
|                               |                                   |                                  |                                                |                                                                     |                            | Reverse Osmosis / water softener (Litres Per Hour) | STP Plant (Kilo Litres Per Day) |
| Pithampur Unit, Dhar          | 160                               | 220                              | 315                                            | 160                                                                 | 118                        | 2000                                               | 63                              |
| Paithan Plant 1, Aurangabad   | 66                                | 90                               | NA                                             | 125                                                                 | NA                         | 150                                                | NA                              |
| Paithan Plant 1, Aurangabad   | 1400                              | 1400                             | 2000                                           | 250                                                                 | NA                         | 1000                                               | 10                              |
| Shendra Plant 1, Aurangabad   | 234                               | 234                              | 315                                            | 200                                                                 | 100                        | 500                                                | 15                              |
| Jhajar Unit, Haryana          | 938                               | 938                              | 1000                                           | 750                                                                 | 500                        | 400                                                | 50                              |
| Manesar Unit, Gurgaon         | 500                               | 400                              | 500                                            | 250                                                                 | NA                         | 500                                                | 0                               |
| Hosur Plant 2, Krishnagiri    | 75                                | 56                               | NA                                             | 125                                                                 | NA                         | 150                                                | 10                              |
| AURIC City Unit, Aurangabad   | 800                               | 750                              | 1250                                           | 500                                                                 | 500                        | 2000                                               | 50                              |

|                                                                      |      |      |      |     |      |      |     |
|----------------------------------------------------------------------|------|------|------|-----|------|------|-----|
| Nanekarvadi,<br>Chakan, Pune                                         | 375  | 188  | 500  | 600 | NA   | 2000 | 12  |
| Savardarl Unit,<br>Pune                                              | 350  | 325  | 315  | 250 | NA   | 8000 | 15  |
| Paithan Plant 3,<br>Aurangabad                                       | 2402 | 4063 | 3500 | 305 | 500  | 1000 | 15  |
| Paithan Plant 3,<br>Aurangabad                                       | 293  | 296  | 500  | 125 | NA   | 1000 | NA  |
| Shendra Plant 2,<br>Aurangabad                                       | 500  | 438  | 500  | 325 | 300  | 1000 | 3.3 |
| Kanchipuram<br>Unit, Tamil Nadu                                      | 250  | 178  | 500  | 375 | 300  | 1000 | 20  |
| Hosur Plant 3,<br>Krishnagiri                                        | 325  | 245  | 500  | 410 | 240  | 300  | 30  |
| Shendra Plant 3<br>(Merged with<br>AURIC City Unit)                  | 250  | 250  | 315  | 250 | NA   | 1200 | NA  |
| Shendra Plant 4<br>(Merged with<br>AURIC City Unit)                  | 181  | 181  | 200  | 125 | NA   | NA   | NA  |
| Paithan Plant 3,<br>Aurangabad                                       | 161  | 161  | 200  | 225 | NA   | 1000 | NA  |
| Paithan Plant 5<br>Taluka,<br>Aurangabad -<br>431105,<br>Maharashtra | 1250 | 1250 | 1600 | 750 | 1200 | 5000 | 40  |

|                                                                      |      |                                       |           |     |      |      |    |
|----------------------------------------------------------------------|------|---------------------------------------|-----------|-----|------|------|----|
| Paithan Plant 6<br>Taluka,<br>Aurangabad -<br>431105,<br>Maharashtra | 2402 | 3250                                  | 3500      | 725 | 1000 | 2000 | 15 |
| Hosur Plant 4 -<br>Krishnagiri, Tamil<br>Nadu                        | 50   | 85 (Applied<br>for load<br>extension) | LT Supply | 125 | NA   | 150  | 20 |

The treatment of wastewater is undertaken at the Jhaljar facility is equipped with a Sewage Treatment Plant ("STP") supported by a 26 kl collection tank.

STP is a bio-culture system that treats wastewater through aeration & mixing and activated sludge process-based systems, among others. The treated output is reused on-site, primarily for gardening and other utility applications and any surplus is discharged into the municipal corporation sewer line in accordance with the site's disposal arrangement. The Company operates STPs across plants to manage wastewater through a range of treatment technologies selected based on site conditions and load requirements.

Additionally, all plants are also equipped with all the pollution control devices (i.e., ETP, STP, APCM), online analysers.

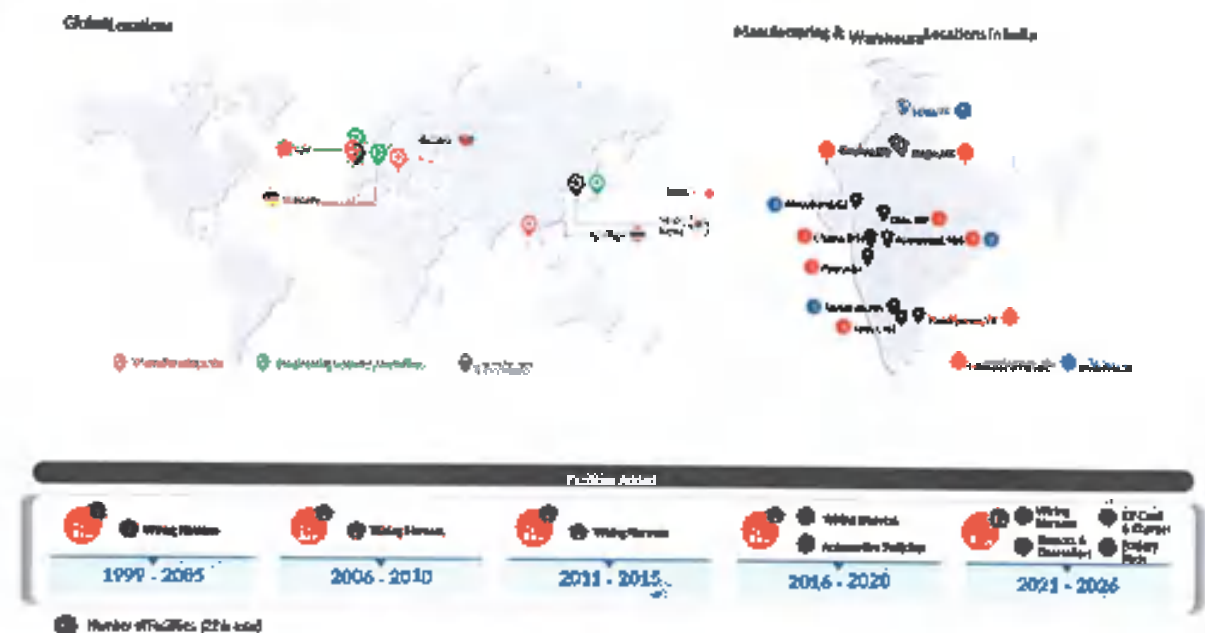
**Virendra F. Panchal**

(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. MH13188/5

## ANNEXURE D

Map showing the facilities of the Company at various locations:

Manufacturing facilities as of March 31, 2026:



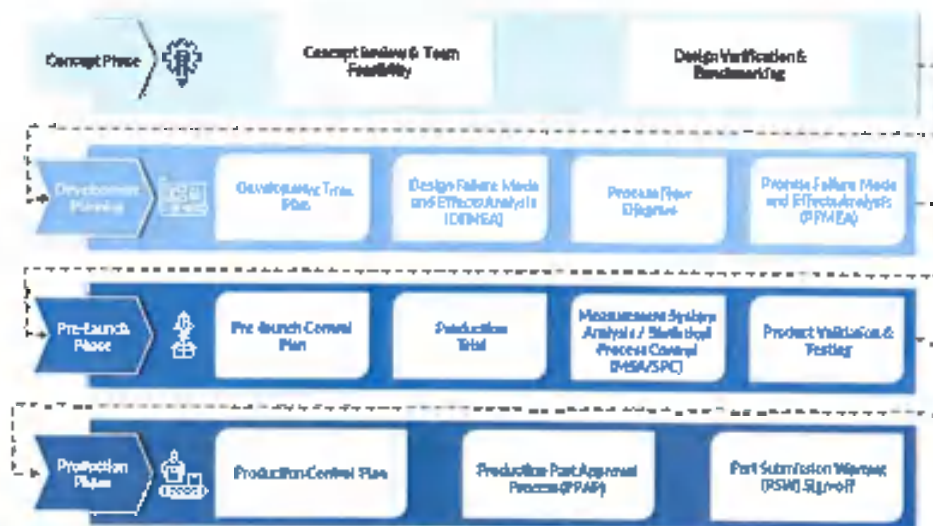
As of March 31, 2026, the Company operates a manufacturing network comprising 19 manufacturing facilities across India and 3 manufacturing facilities outside India, three engineering and design support centers and seven warehouses. The Company caters to a full spectrum of powertrain architectures across customer segments and end markers.

The Company maintains tooling owned by its customers in its manufacturing facilities, with production line configurations and production part approval process ("PPAP") documentation that are costly to replicate.

These include a facility in the UK, which supports gas boiler manufacturers in the UK, and a facility in Slovakia, which supports a medical equipment manufacturer in Europe.

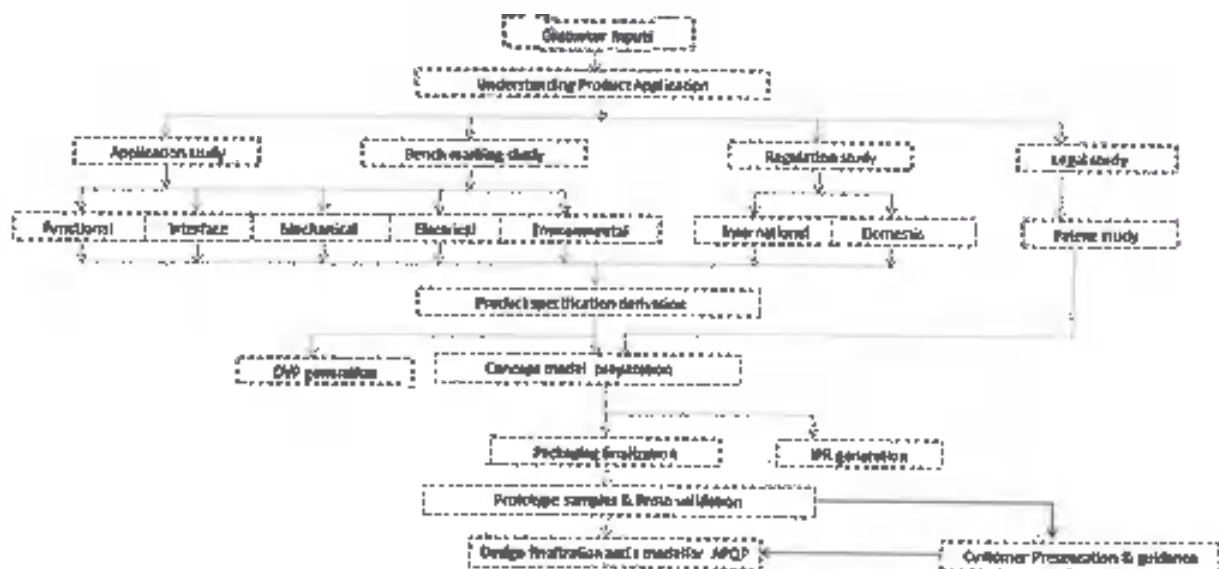
The Company manufactures wiring harnesses and electrical distribution systems for internal combustion engine and electric vehicle. Its products also include battery packs, switches, sensors (such as ABS sensors, lean angle sensors, side stand sensors and temperature sensors), controllers (such as USB chargers and FM controllers) and power supply cords.

### RFQ to Order Fulfillment process:



### New Product Development Process:

The Company operates a new product development programme program, spanning concept definition, design and simulation, prototyping, validation and serial launch.





### Wiring Harness Flow chart:



#### Manufacturing of Wiring Harness:

The Company designs, engineers, manufactures and supplies critical wiring harnesses that integrate electronic sensors and controllers, switches, terminals, connectors, junction boxes, high-voltage interconnection systems, and data cables, delivering robust, application-specific architectures across platforms.

Wiring harnesses, incorporates high-voltage interconnections, sensors/controllers and data cables, are foundational to power distribution, signal integrity and control in electrified and software-defined vehicle architectures.

The wiring harness manufacturing process starts with receiving materials from suppliers, verifying them against purchase orders, and performing quality inspections for specifications and labelling. Approved materials are stored with proper identification and traceability. Based on production orders, components are issued, and wires are cut, stripped, and crimped using automated machines. The crimped wires undergo sub assembly, sleeving, and routing on assembly boards as per drawings and standards.

Harness manufacturing typically includes wire cutting, stripping, terminal crimping, sub-module assembly, full layout assembly on formboards, taping/tubing, electrical testing, traceability marking, and customer-specified packaging for just-in-time delivery, with in-line visual and electrical checks to prevent defect propagation to subsequent stages. The manufacturing of wiring harnesses by the Company is backward integrated, with critical components, including terminals, connectors, cables and molded parts managed and manufactured in-house.

#### Visual Checking for quality assurance:

This process is conducted in accordance with the master sample and the applicable inspection drawing or customer drawing and serves to provide quality assurance at the individual product level. The "Visual Checking" sub-process encompasses the following quality verification steps:

- (a) Part identification: Visual inspection of the product name, part number, and revision level to verify that the correct product is being manufactured.
- (b) Component accuracy: Visual verification of the components incorporated into the wiring harness to ensure conformity with the applicable specifications.
- (c) Product parameters: Visual inspection against the relevant part number to confirm adherence to the required product parameters.
- (d) Terminal security: Visual inspection coupled with high-pressure sensing and process verification to ensure that terminals are properly secured and that there is no terminal back-out.
- (e) Taping quality: Visual verification of correct taping to ensure proper assembly and insulation.
- (f) Terminal presence: Visual check to confirm the presence of all terminals, thereby ensuring the completeness of the wiring harness.

Through these comprehensive inspection steps, the "Visual Checking" sub-process ensures that each wiring harness meets the requisite quality standards prior to dispatch. Accordingly, this process provides essential quality assurance at the individual product level.

#### Manufacturing of Battery Packs:

The battery pack manufacturing at the Company involves cell sorting, resistance welding, assembly, leak testing, and of life testing, inspection and packing.

Battery packs manufactured by the Company feature lightweight aluminum enclosures, which improve thermal conductivity, structural integrity, and fire risk mitigation compared to plastic housings in high-ambient or high-load duty cycles, while enabling packaging flexibility for EV platforms.

2W battery pack manufacturing integrates cell modules, thermal management, enclosure, and protection.

In an electric two-wheeler, the battery pack is a rechargeable electrochemical energy storage system (typically lithium ion) that stores DC electrical energy and supplies regulated power to the motor, controller, and auxiliaries, with performance governed by voltage, capacity (Ah), energy (Wh), C-rate and thermal limits.

#### Battery Packs

In an electric two-wheeler, the battery pack is a rechargeable electrochemical energy storage system (typically lithium ion) that stores DC electrical energy and supplies regulated power to the motor, controller, and auxiliaries, with performance governed by voltage, capacity (Ah), energy (Wh), C-rate, and thermal limits.

#### Manufacturing of Sensors & Electronic Controllers:

Manufacturing process involves wire cutting, connector assembly, welding and molding, pre-testing and final testing, inspection and packing, while for our electronic controllers, the manufacturing process involves the surface mount technology (SMT) process, manual insertion process, housing assembly, pre-testing, epoxy potting and final testing.

Sensors and electronic controllers manufactured by the Company cover critical vehicle functions such as position, speed, tilt/roll-over, temperature, level and pressure sensing, along with controllers and modules (e.g., flashers and wipe/wash, headlamp controllers, fans/ blowers, pump controllers, engine cut offs, FM/ MP3 players, EV supply equipment, EV chargers including dock chargers and audio/visual indicators and controls).

Features of such sensors and electronic controllers include non-contact wheel speed and level sensing, hall-effect and micro-electro-mechanical pressure and roll-over sensing, throttle position sensors, USB charger and light control modules, designed to withstand harsh environments including thermal shock, vibration, ingress, corrosion, temperature-humidity, and automotive electromagnetic compatibility (EMC) testing as per different automotive standards, international norms and OEM requirements.

#### **Manufacturing of automotive switches:**

Manufacturing of automotive switches typically includes precision molding, stamping, plating assembly, laser marking, ultrasonic welding, pad printing and functional and, endurance testing per OEM specifications, with traceability and low-PPM targets supported by standardized work and full as well as semi-line automation for manufacturing. The process also involves child part assembly, sub-assembly, final assembly, testing and packing. The Company also manufactures Vehicle to Load (V2L) adapters that transfer up to 230 volts of power from EV main batteries.

#### **Research and Development Process:**

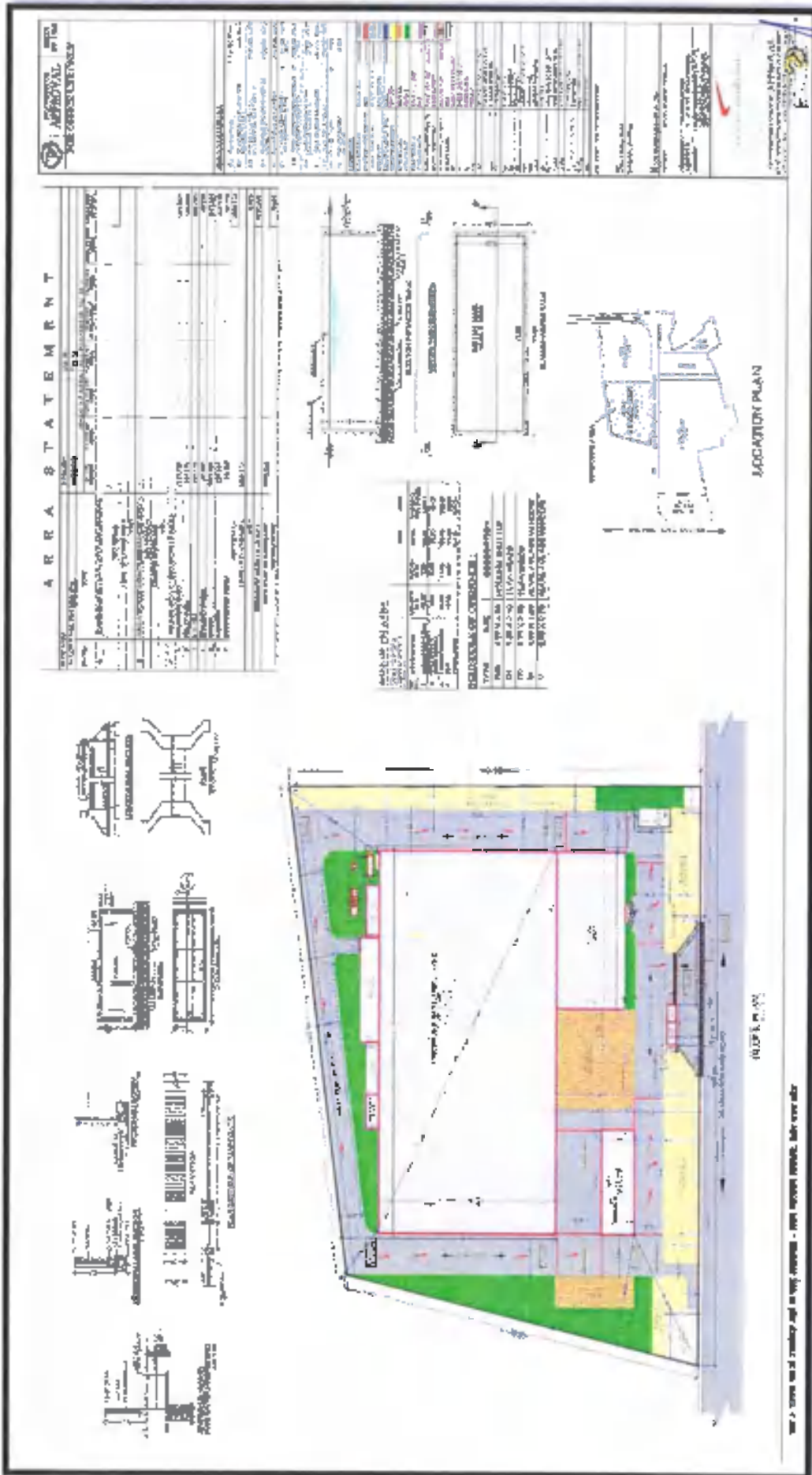
The Research & Development department of the Company provides end-to-end design solutions, including manufacturing, engineering solutions, new system and component design, enhancements to existing systems and components, benchmarking, design analysis and simulation, rapid prototyping testing and validation, lightweighting, process optimization and material optimization.

#### **Quality Control Process:**

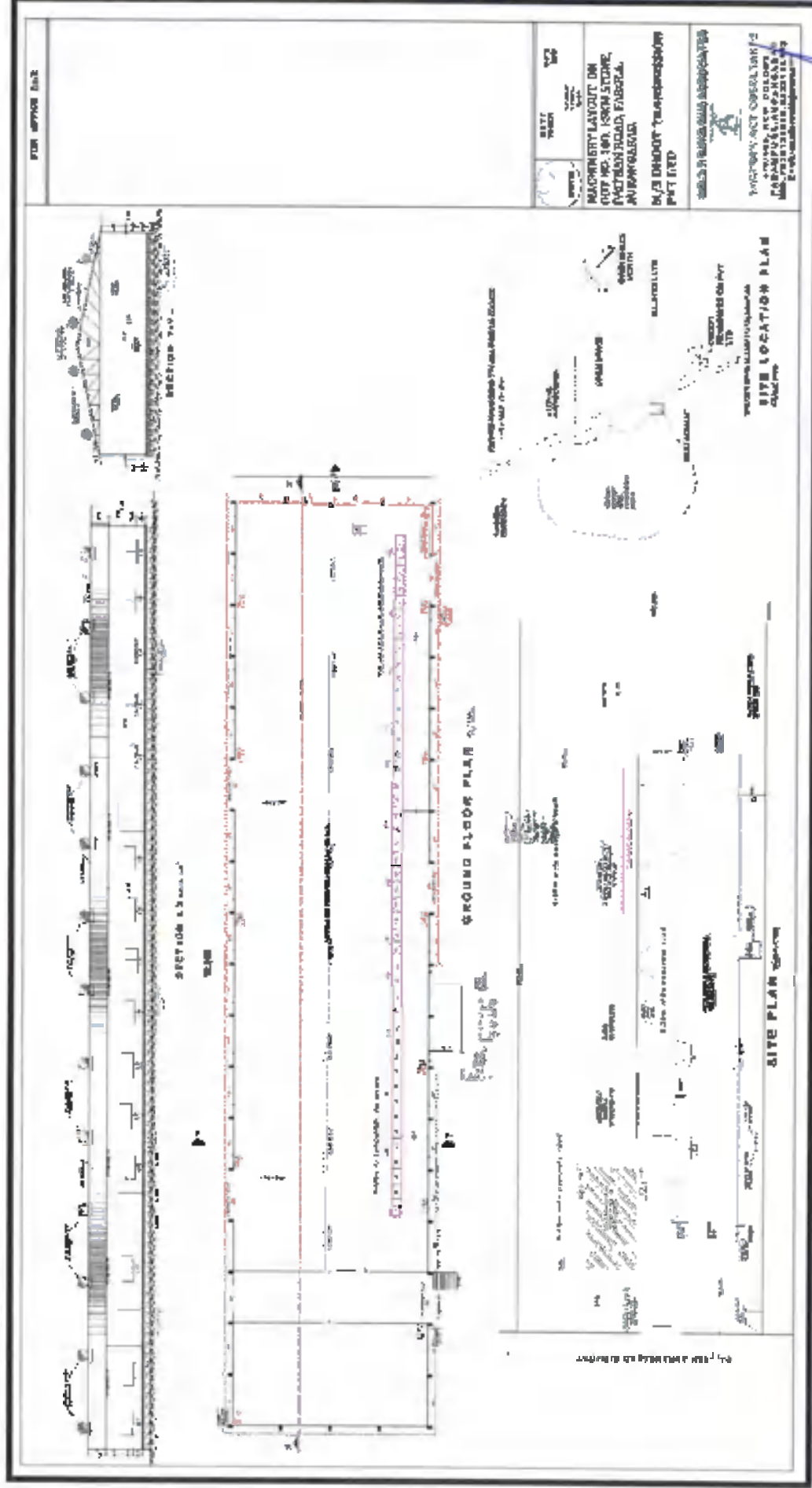
Quality gates are at the end of each production line to ensure shipment of high-quality parts.

#### **Raw Material:**

The Company's manufacturing process for raw materials also includes stampings.

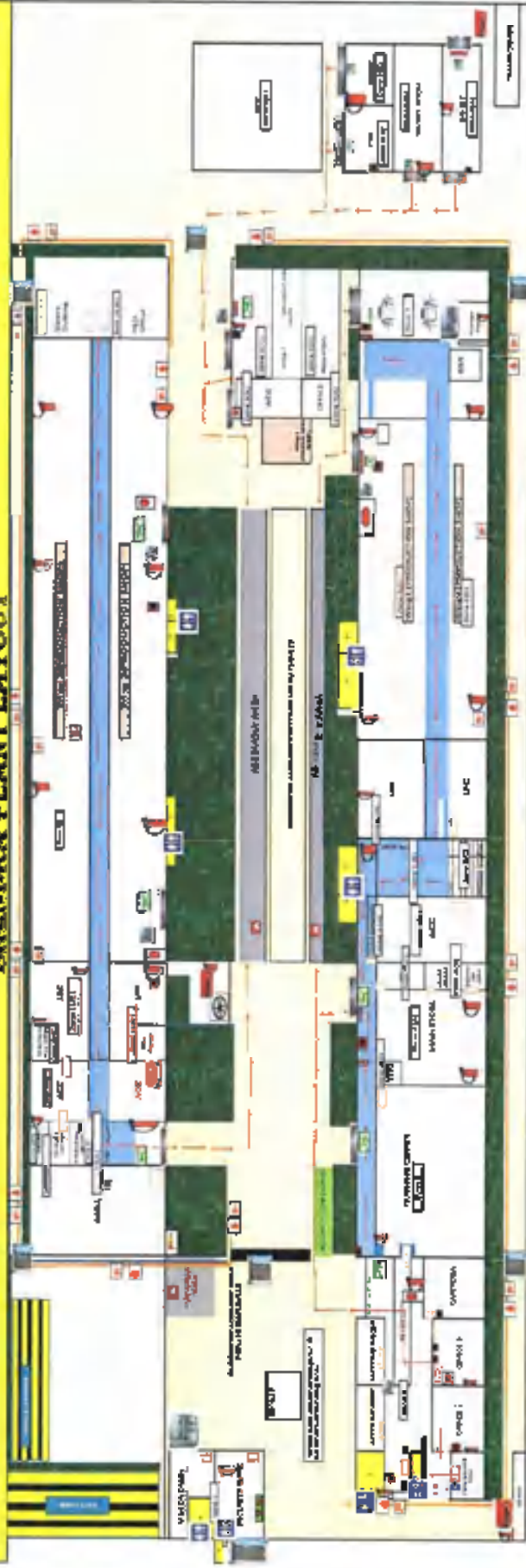


# Palthan Plant 4



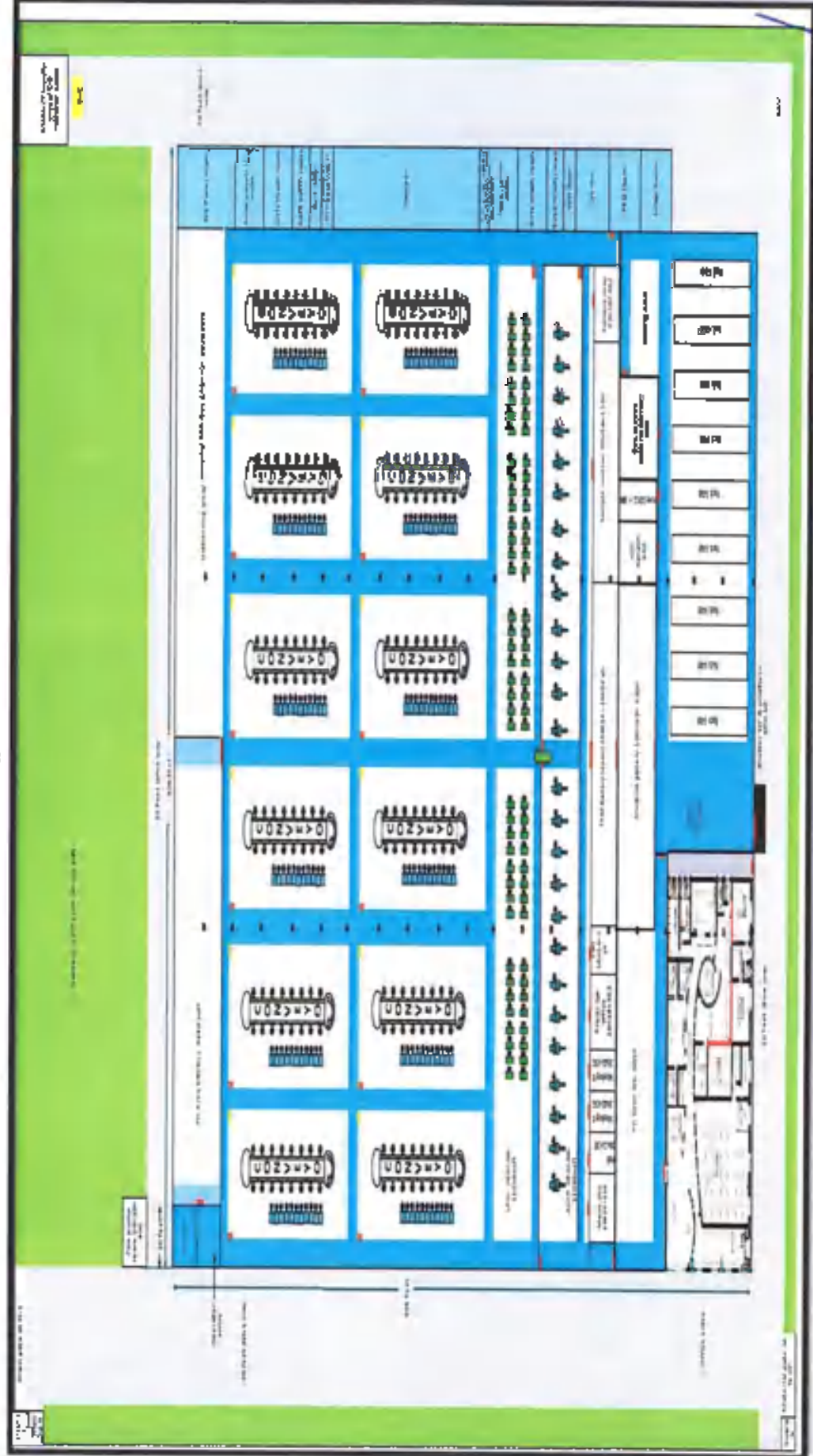


**DEHOO TRANSMISSION PVT LTD**  
**SHENRA PLANT LAYOUT**

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# Jhaljar Unit



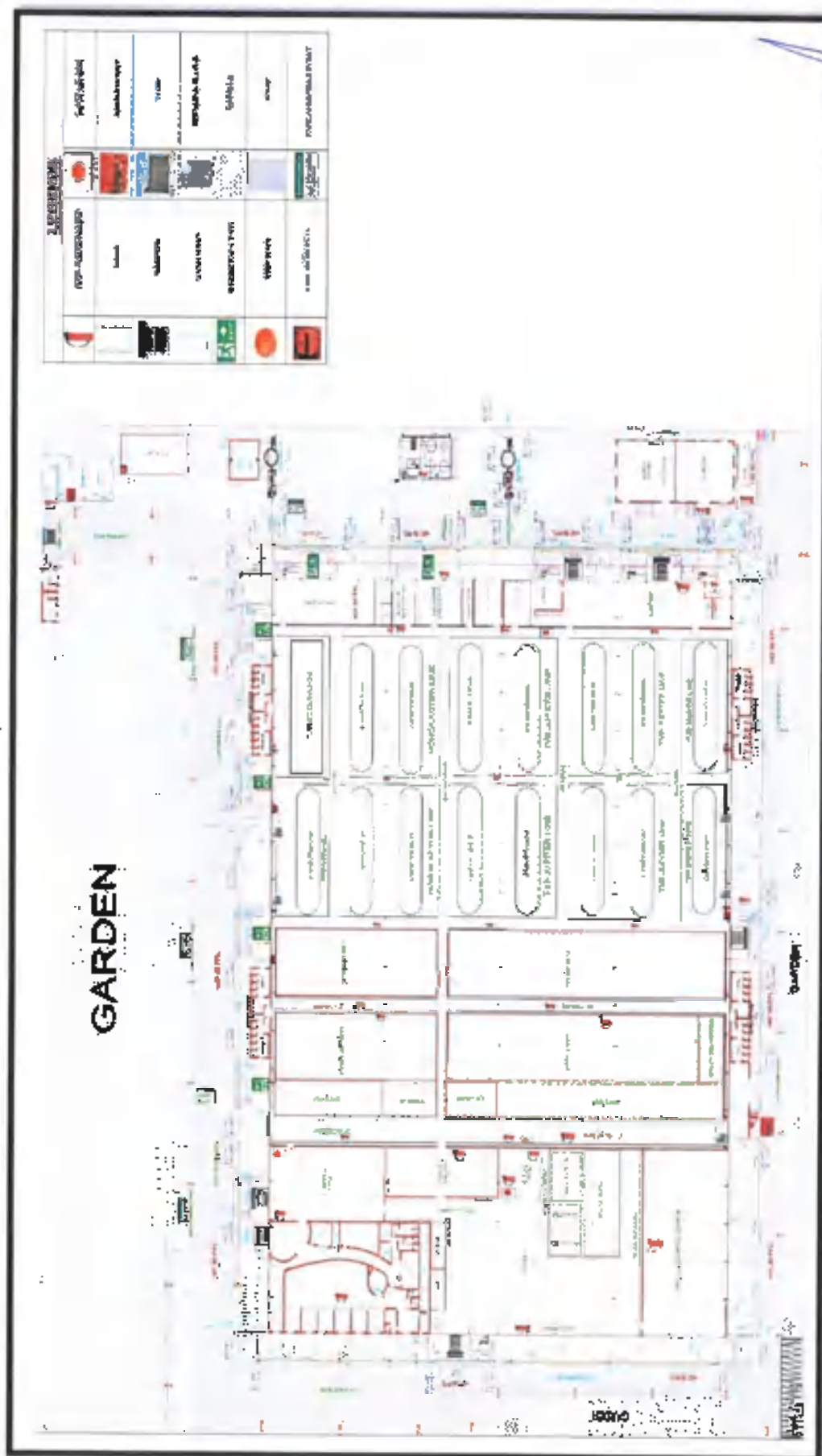
**Virendra P. Panchal**  
 (B.E. Civil, MIE, FIW)  
 Chartered Engg. & Govt. Valuer  
 Grade & NO. MW113188/5

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**Virendra F. Panchal**  
(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. MW/13188/5

**Auric City Unit**

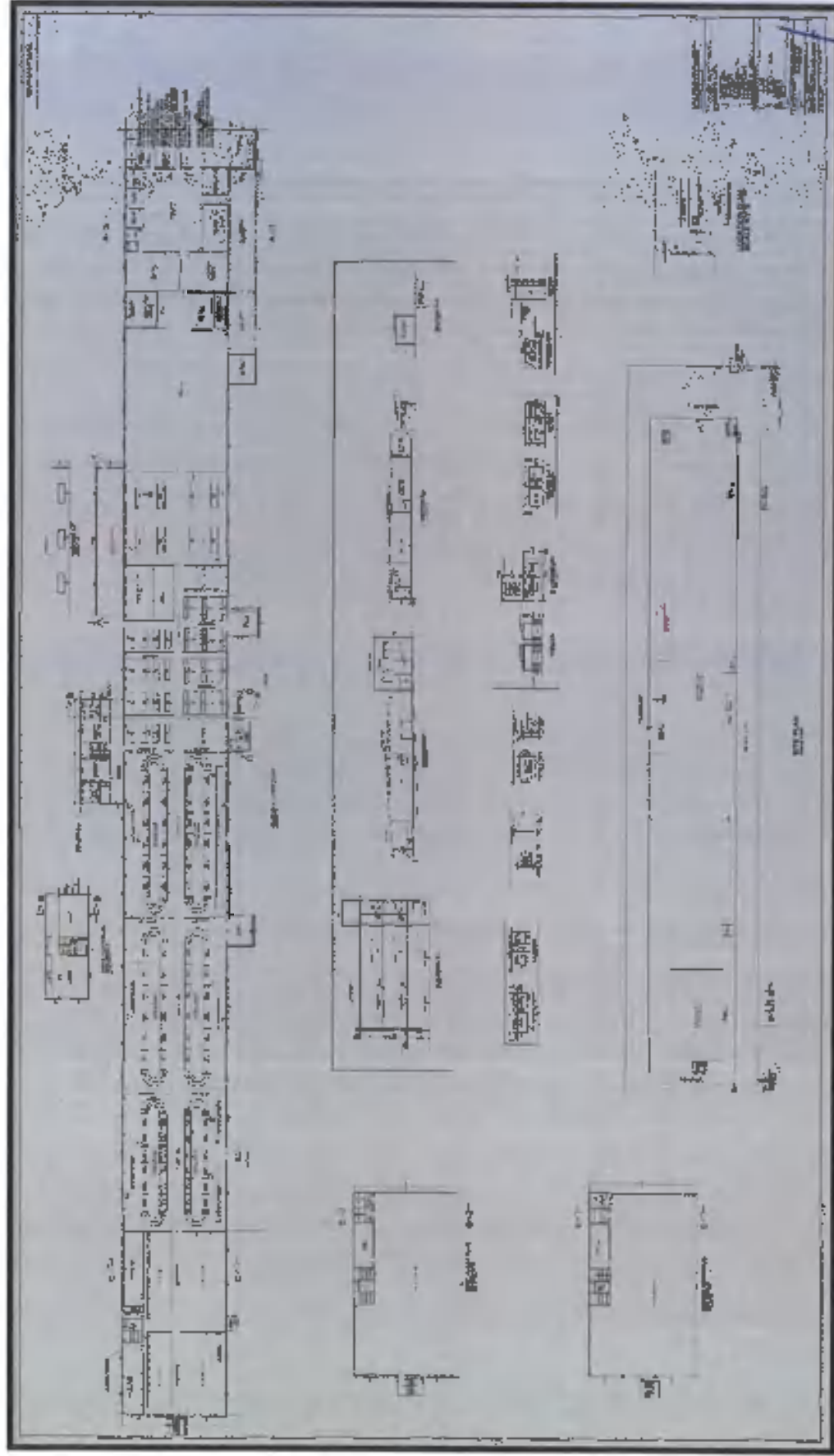
## GARDEN



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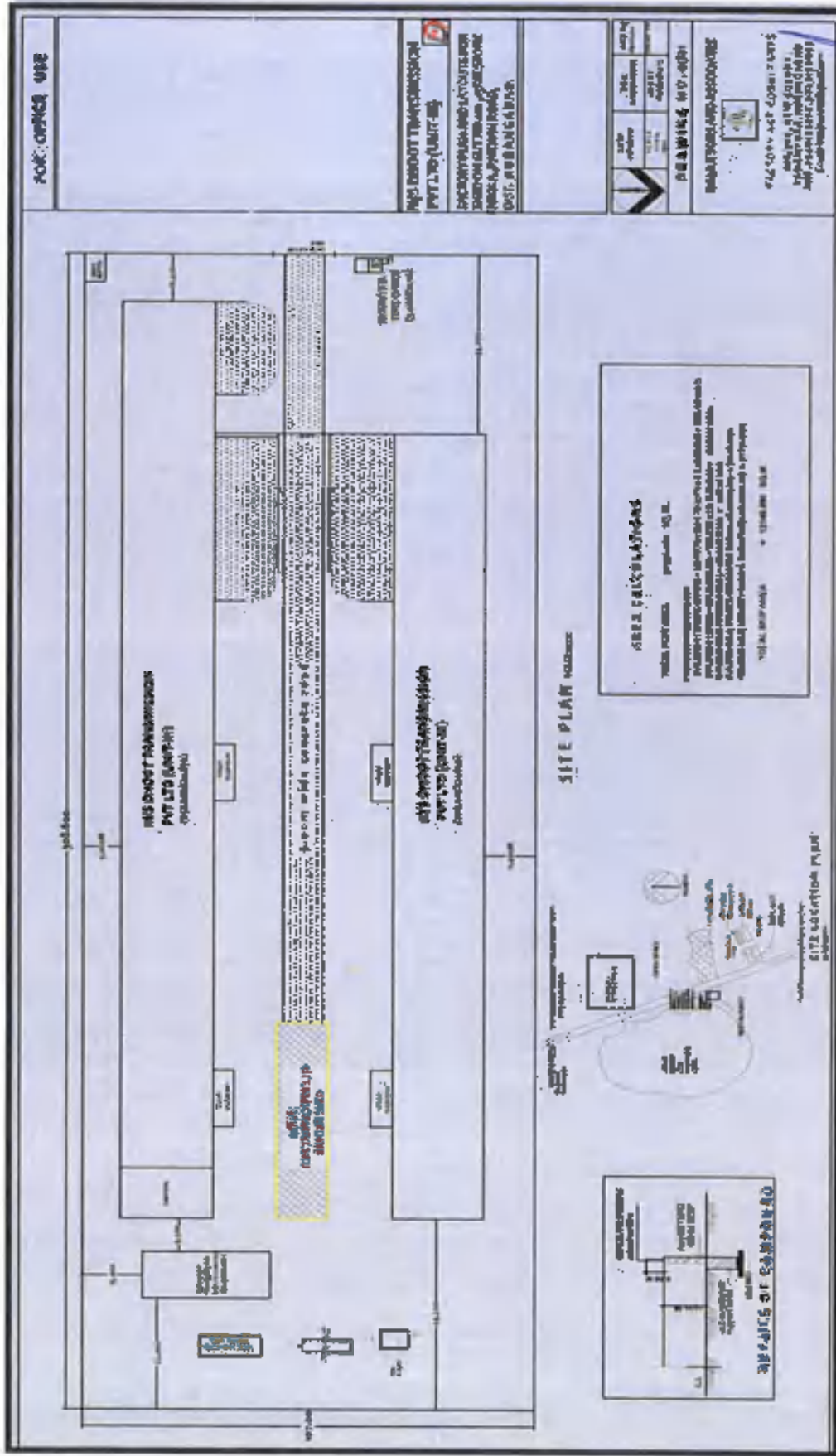
**Virendra F. Panchal**  
(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. M/131885

# Nanekarwad unit





### Paltan Plant 3

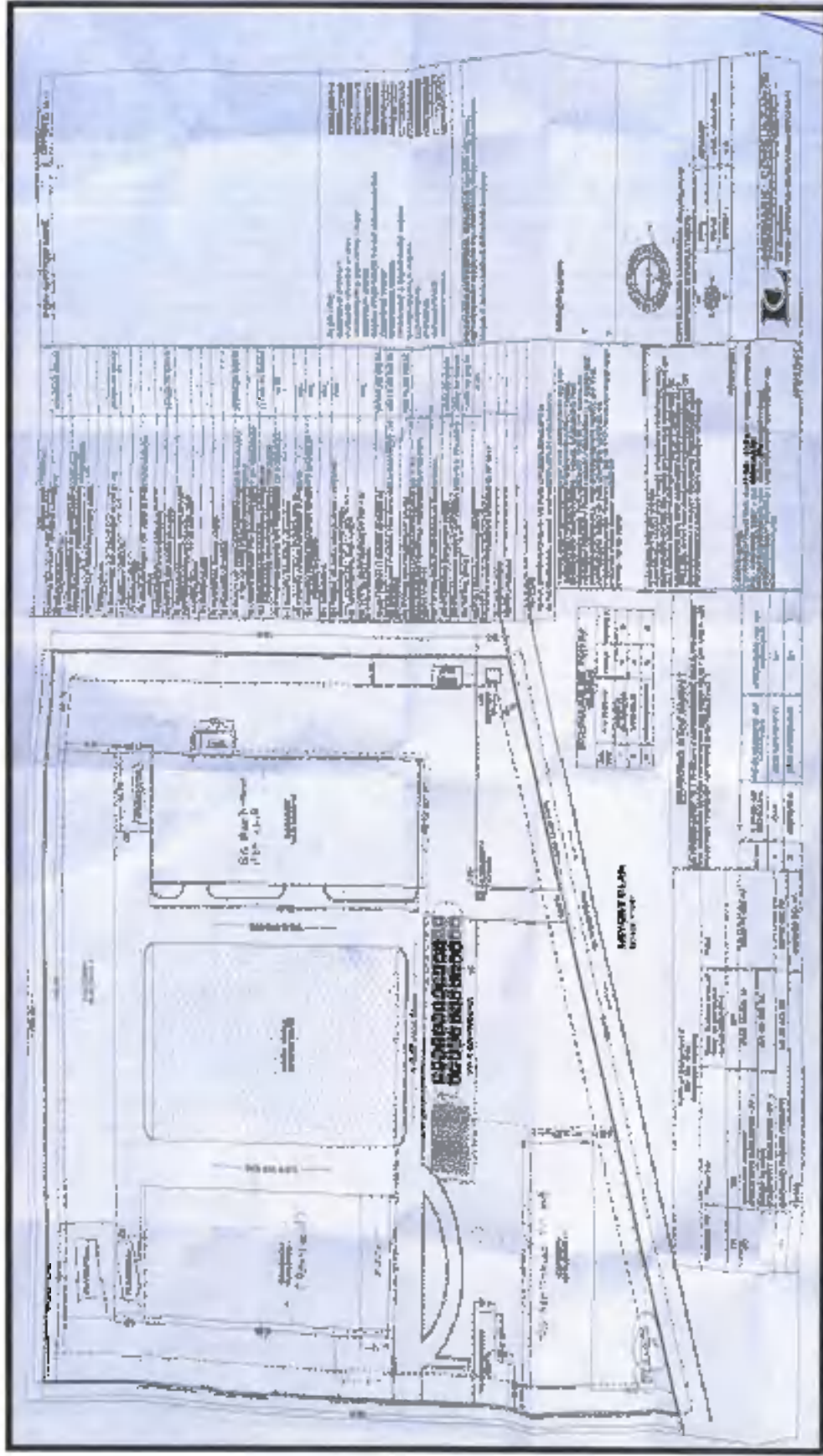


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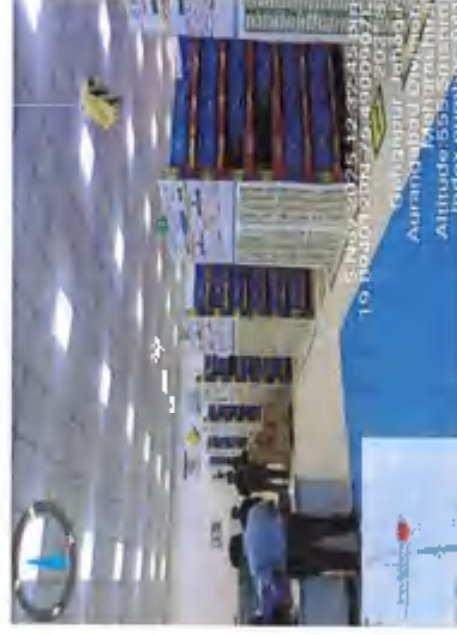
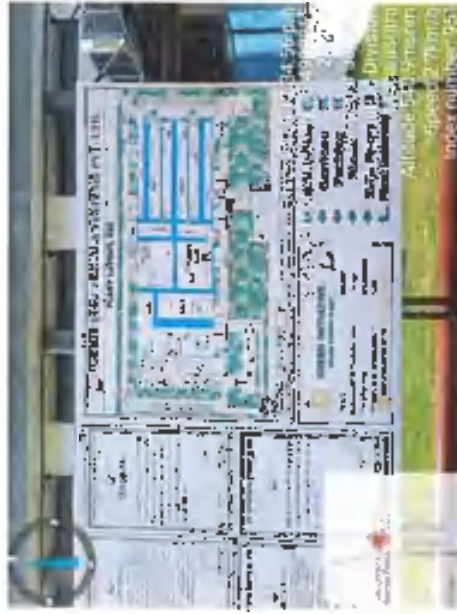
**Virendra F. Panchal**  
(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. M/113188/5



Palthan Plant 1



Site Visit Photographs  
Sindra Plant 1



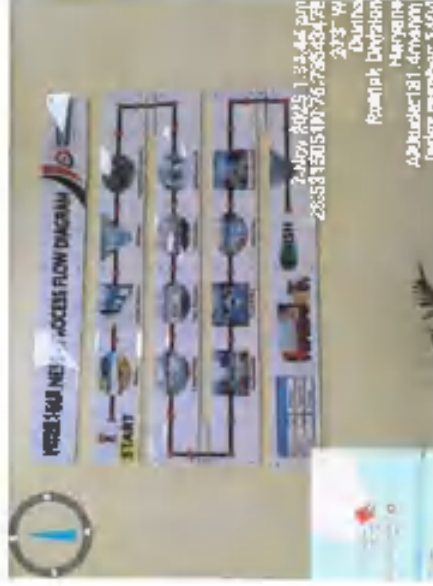






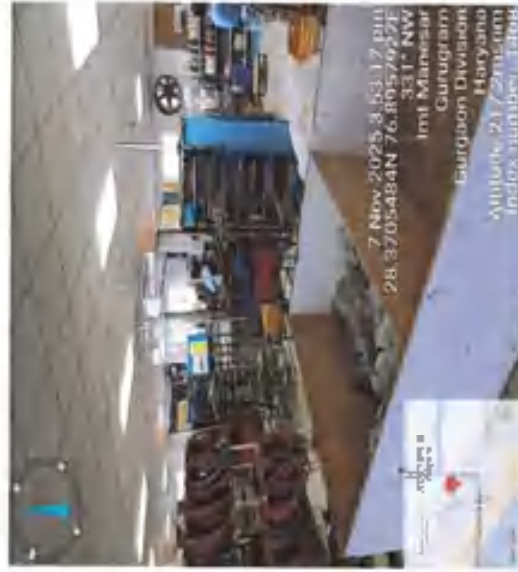


# जहाज़रूम



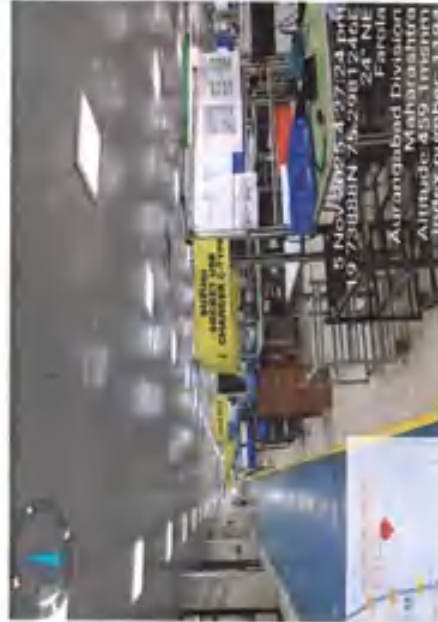


**Manesar unit**



**Virendra F. Panchal**  
(B.E. Civil, MIE, FIV)  
Chartered Engg. & Govt. Valuer  
Grade & NO. M/13188/5

**Palkhan Plant 5**







# Nandkarnwad unit





# **Paithan Plant 5/6**

